

RE: Delivery of industry infrastructure plan

From: Malcolm Tuttle <mtuttle@racingqueensland.com.au>
To: T Hanmer <tonyhanmer@hotmail.com>
Date: Mon, 07 Nov 2011 08:07:50 +1000
Attachments: image001.png (13.63 kB)

Tks Tony
Regards

Malcolm Tuttle

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From: Tony Hanmer [mailto:tonyhanmer@hotmail.com]

Sent: Sunday, 6 November 2011 3:01 PM

To: Malcolm Tuttle; Mark Snowdon

Cc: RQL Board; Paul Brennan; Shara Murray

Subject: RE: Delivery of industry infrastructure plan

Mal, thanks for your comprehensive note on steps taken to ensure we are following best practice on not just appointment of our consulting engineers but also best practice for any subsidiary who we may employ during the implementation of the industry infrastructure plan.

At the audit, finance and risk committee meeting 10th October, I tabled 2 items, one of which was ensuring that all RQ suppliers comply with several fairly simple criteria. This was born out of a concern that the board needed comfort in the suppliers our consulting engineers were subcontracting as well as having confidence that the consulting engineers we chose would be in a position to deliver on their contractual arrangements.

In essence this suggestion was that RQ needs to have reassurance on:

Company structure and ultimate ownership

Disaster recovery plans

A statement of governance

policies in place to comply with statutory guidelines

some reassurance of financial stability

where deemed necessary an independent assessment of the organisation (probably via a process similar to racefield information provenance)

I also suggested that if this was deemed too complicated, then whatever measures were required by the QG Audit office or the Office of Racing would be adequate. This was driven by my continual concern that we are spending taxpayers money and that even with a benevolent administration, we must comply not only with our own purchasing

policy but with whatever policy the civil administration of the day requires.

Risk is the major issue all boards have to manage, the infrastructure plan is an issue of major order, and consequently our exposure is high. We must minimise our exposure to criticism and your note of yesterday will go a long way towards ensuring an acceptable outcome for the racing industry and taxpayers but, I would urge that any contract documentation is at least passed -by the Board.

Tony Hanmer

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CC: RQLBoard@racingqueensland.com.au; pbrennan@racingqueensland.com.au; smurray@racingqueensland.com.au
Subject: Delivery of industry infrastructure plan
Date: Sat, 5 Nov 2011 00:16:52 +0000

Mark

Following on from your presentation yesterday to the Board there are a number of matters to be addressed as a matter of urgency. We spoke about these this morning and I undertook to get the process started with this email so we have some material to review on Monday morning. The following is in no particular order but reflect the matters that need to be attended to.

IP and copyright – Not negotiable this is the property of RQL (To be outlined to all consultants as a matter of urgency)

Write to Government advising what has occurred to date re the engagement of consultants to satisfy Government timelines (re Mackay) also advising how we have satisfied ourselves in terms of value for money and probity. Provide document to RQL Board ensuring Board is aware of what has occurred.

Engagement of Contour for Mackay (dealing with IP ownership)

Confirm work by Contour for the development of business cases is minimal and nothing further is required in terms of engagement

Re-confirm with all relevant consultants (including Contour) No work without engagement

Pair out all work subsequent to the business cases (This is not just a roll over for Contour – competitive tender to apply)

Competitive tender processes required as per RQL purchasing standards and compliant with any/all requirements of Government

Settle with RQL Board probity standards required re the engagement of consultants (Ensure probity standards are applied, met, and satisfy Government as required)

Ensure appropriate separation of disciplines with the engagement of consultants (ie project management, civil engineering, structural engineering, environmental etc)

- . Deal with tender process on a project by project basis (If this is not the case there needs to be an open, transparent, justifiable and competitive process highlighting why projects have been conjoined)
- . Evaluate and report to the Board on the competitive engagement of a quantity surveyor highlighting the value that will be brought to the projects
- . Re-evaluate project timelines and impact on commitments already given

Mark, I look forward to meeting with you, Paul and Shara on Monday morning. In the meantime, as we discussed, pls prepare a draft of the material for the Government and the Board.

Regards Mal.

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