

Oaths Act 1867

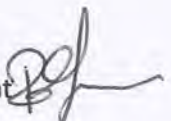
Statutory Declaration

**QUEENSLAND
TO WIT**

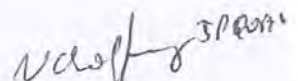
I, **Russell John Thompson**, of [REDACTED], in the State of Queensland do solemnly and sincerely declare that

R THOMPSON WRITTEN STATEMENT TO QUEENSLAND RACING COMMISSION OF INQUIRY
RESPONSE TO SCHEDULE


- 1a. Milestone Management provided consultant services to Contour from the 8 November 2010 to 23 March 2012.
- 1b. Milestone Management was engaged to provide project management services to Contour for the delivery for projects that they currently had with Racing Queensland and Sunshine Coast Regional Council.
- 1c. Services provided to Contour included design management, tender management and construction management.
- 2.1a Oorelea Racecourse, Mackay project consisted of the following elements:
 - Upgrade of the course proper to a reinforced sand profile track,
 - New function building,
 - New swab stall,
 - New Steward's & Jockey Building,
 - Relocate & renovate the judges tower,
 - Remedial works to the betting ring and grandstand.
- 2.1b Contours role was to provide design and project management services to deliver the project.
- 2.1c Milestone Management provided project management services to assist Contour with design, tender procurement and construction administration.
- 2.2a Preparation of the IIP Strategy Document which was a document prepared to define the proposed Industry Infrastructure Plan for Racing Queensland and the role out of the proposed Industry Infrastructure Plan projects.
- 2.2b Contour was engaged to prepare this document in consultation with RQL and the various stakeholders.
- 2.2c Milestone Management prepared programmes for each of the projects included in the IIP.
- 2.3a Gold Coast Turf Club Redevelopment. This project consisted of the proposed redevelopment of the course proper and training tracks with the inclusion of a tunnel under the tracks to access the training area. It also included redevelopment of the grandstand member's area and the addition of corporate suites.


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- 2.3b Contour's role was to prepare concept plans and design for the track works and preliminary engineering briefs required for future planning / operational works applications. This was basically a design role as the project did not obtain approval to proceed at this time.
- 2.3c Milestone Management provided design management services to assist with track design and provision of engineering studies. Milestone also prepared a tender document for the procurement of the synthetic track material which again did not proceed.
- 2.4a Beaudesert Racecourse. RQL proposed to upgrade the course proper and training tracks to improve safety and performance of the course proper. It was also proposed to upgrade the poor existing facilities including a new function / viewing facility, day stalls, judge's tower and renovation of the existing grandstand. This project was designed and the civil works tendered but did not proceed to construction at this time.
- 2.4b Contour's role was to design and project manage the project.
- 2.4c Milestone Management assisted with design management and tender management for the procurement of the track upgrade works.
- 2.5a Deagon Racecourse Redevelopment. It was proposed that the Deagon Racecourse would be redeveloped to provide a new Harness and Greyhound racing facility.
- 2.5b Contour's role was to design the facility and assist with the town planning application.
- 2.5c Milestone Management provided design management services to assist with the town planning application.
- 3a Contour is a qualified civil engineering consultant with experience in the design and delivery of infrastructure all of which is consistent with the racing industry projects. I'm not aware of any specific expertise or experience.
- 3b Contour had already been engaged by RQL when I commenced my services. I am not aware of how RQL procured Contour or when.
- 3c Contour was engaged by RQL prior to my commencement. I don't know if there was or wasn't any competitive process.
- 4 Generally civil engineering consultants would be capable of providing the services required by RQL. There are only a few Queensland consultants that have equine experience, Contour being one of them.
- 5a Yes Contour was involved in the tender process to select contractors.
- 5b Contour prepared tender documentation, managed the tender process, tender evaluation and provided tender recommendations to RQL.
- 5c.i. To my knowledge RQL did not provide any specific direction or process requirements in relation to tendering.



- 5c.ii All engagements of contractors by Contour that I was involved with, a formal tender process was undertaken, seeking 3 or more tenders, formal evaluation process and recommendations put up to RQL for final approval.
- 5d.i Formal tender processes were adopted by Contour. The evaluation of price and non-price criteria were included to ensure value for money and appropriately qualified contractors were engaged.
- 5d.ii I believe the engagement of contractors was underpinned by sound procurement practises.
- 6a Duke Environmental were involved with Deagon and the Gold Coast projects. Mannix Group was involved with all projects that I was involved with refer item 2 above. Milestone Management is a company that I own and operate, and was involved with the projects as stated in item 2 above.
- 6b Duke Environmental was engaged as a sub – consultant to Contour and provided environmental consultant services. Duke Environmental always provide Contour with environmental services for all their projects.
- The Mannix Group, Mark Snowdon was engaged by RQL as the Project Director and managed all RQL IIP projects. I don't know how Mannix Group was engaged by RQL.
- Milestone Management was engaged by Contour as a sub consultant to provide project management services. I don't know if there was or was not any competitive process involved with Milestone Management's engagement.
- 6c Paula Duke director of Duke Environmental is married to Brett Thomson one of the directors of Contour. Duke Environmental generally provided environmental services to Contour for most of their projects.
- The Mannix Group had no business relationship with Contour to my knowledge. Individual association with Contour was only via RQL projects to my knowledge.
- Milestone Management was a sub consultant to Contour. I had a close working relationship with Brett Thomson and Chris Fulcher.
- 7a RQL was closely involved with the development of all projects. Regular meetings were held with Paul Brennan, Warren Williams, Mark Snowdon and less frequently with Bob Bentley and other board members.
- 7b RQL provided instruction at most meetings on the direction of Contour services including which project, scope, details of elements and equine requirements. Further instruction was provided via email correspondence.
- 7c Services were invoiced on an hourly rate basis each month. Contour would prepare appropriate invoices and forward to RQL for payment.
- 7d I am not aware of any processes.
- 7e The only project that was delivered, that I was involved with, was Mackay. I believe that the Mackay project delivered value for money.

 *ndolff* 5/12/2012

- 8a.i As I understand Contour was engaged by RQL to prepare the IIP strategy document in coordination with RQL. Note the bulk of this document had already been completed when I commenced with Contour.
- 8a.ii The business cases were prepared by RQL. Contour was engaged to provide supporting documents such as concept plans, programmes and budget estimates.
- 8b Milestone prepared programmes for each of the projects.
- 8c.1 Note that I'm aware of.
- 8c.ii N/A
- 8c.iii To my knowledge it is fairly standard practice for a principal consultant to provide design and management services for whole of project delivery.
- 9a RQL advised Contour around the end of February 2012, that RQL would from here on provide project management of the IIP project in – house. As Contour had very little other project management work this would leave me without any work.
- I offered my services to Racing Queensland via Mark Snowdon. We negotiated an consultancy contract and Milestone Management started with RQL on the 26 March 2012.
- 9b Milestone Management was engaged by RQL to provide project management services to assist with the delivery of the IIP projects. During this time I assisted with the project management and construction administration of the Mackay project and commenced work on the Gold Coast project including preparation and management of the tender process to engage the architectural consultant.
- 9c I don't know how Paul Brennan came to be employed by Contour. In fact I was very surprised when I heard about it after I had commenced with RQL. Paul Brennan had a working relationship with the Directors from Contour. There didn't seem to be anything unusual or exceptional about their relationship.
- 10a RQL didn't seem to have much in the way of documented processes or policy. However all the individuals associated with these projects worked to ensure budgets were met and that the best possible outcomes came from the Contracts awarded.
- 10b I cannot say whether RQL policies, procedures and guidelines were adhered to as I was not made aware of any.
- 10c.i The contracts that I'm aware of were all underpinned by the use of Australian Standard AS2124. RQL was always the principal and Contour provided project management and superintendent roles. This arrangement again is fairly standard in the industry for the delivery of civil and building projects. As I stated previously these contracts were all tendered to the open market in a sound manner.
- 10c.ii The Contracts that I was involved in, yes sound payment procedures were maintained. Progress claims were raised by the Contractors with subsequent progress certificates and tax invoices being sent to RQL for payment.

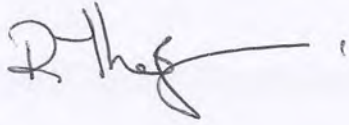
With regards to sub-consultants to Contour such as Milestone Management, Duke Environmental and the like, I don't believe there was any policy requirements set by



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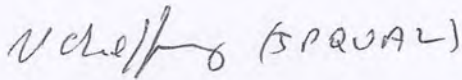
RQL. Hence Contour procured these sub consultants as they normally would via quotation and negotiation.

And I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Oaths Act 1867.



Declarer

Taken and declared before me at *NOOSA COURTHOUSE* this *26th*
day of August 2013, before me.



VALERIE ROSE CHOPPING
JP QUAL



Justice of the Peace/~~Commissioner for Declarations~~